

DOC/GA09/ACTIV/06 Istanbul, 05 May 2006

NINTH MEETING OF THE BSEC-URTA GENERAL ASSEMBLY

BSEC PERMIS Headquarters, Istanbul –TURKEY Thursday, 11 May 2006, at 10:00 hrs

ACTIVITY REPORT

(Information Paper Prepared by the BSEC-URTA International Secretariat)

Since the Eighth Meeting of the BSEC-URTA General Assembly held in Chisinau, Moldova, on 24 October 2005, the International Secretariat participated in events of importance for the industry, contributed to international gatherings and worked for promotion of the BSEC-URTA and its objectives.

A summary of these activities developed under the strategic objectives and 2006 working program of the BSEC-URTA is given below by priorities set out by the BSEC-URTA General Assembly.

FACILITATION:

- 1. BSEC VISA FOR PROFESSIONAL DRIVERS (BVPD)
 - (a) <u>Take part in the meetings and follow-up results of the related BSEC competent organs and related bodies.</u>

During the Meeting of the Senior Officials of the BSEC Member States held in Chisinau on 26-27 October 2005, the International Secretariat stressed that under the Moldavian Chairmanship in the BSEC Organization there were no developments on endorsement of the Draft Agreement, and called upon to include this very hot issue for the road transport in the region in the agenda of the next Chairmanship of Romania in the BSEC Organization (November 2005 - April 2006).

On 7 November 2005, a visit was paid by the International Secretariat to the Director General of the General Directorate for Enlarged Europe, Ministry of Foreign Affaires of Romania, and once again, the BSEC Chairmanship in-office was requested to call upon Ukrainian authorities to define their final position regarding the Draft Agreement on Visa Facilitation for Professional Drivers, as decided by the BSEC Senior Officials in Komotini, Greece, in April 2005.

During a visit in Bucharest on 6 December 2005, the BSEC-URTA Management Council reiterated the above request to the Secretary of States of the Ministry of Transport of Romania as the Country Coordinator of the BSEC Working Group on Transport.

Having participated in the Meeting of the BSEC Ministers of Transport in Bucharest on 15 March 2006, the BSEC-URTA International Secretariat drew once more attention of the Ministers to the Draft Agreement and expressed the strong wish of the industry that it must be finalized and opened to signature of the BSEC Member States as soon as possible.

The Meeting of the BSEC Council of Ministers of Foreign Affairs in Bucharest on 26 April 2006, underlined the importance of the said Agreement for the road transport industry and asked the Member States to inform the BSEC PERMIS about their readiness to sign it.

(b) Work together with the IRU and coordinate Member Associations in order to have the relevant Draft BSEC Agreement be opened to signature of the Member States.

In parallel to the above, the BSEC-URTA President asked the active involvement of President of the AIRCU to visit and hold consultations with representatives of the Ministry of Transport of



Ukraine in order to obtain their support for the Draft Agreement as well as to have determined an official position by the Ukrainian Ministry of Transport in a favourable manner. The President of AIRCU Mr. Leonid Kostuchenko gave AIRCU's full support to the above by carrying out direct contacts with the Ukrainian authorities so that Ukrainian Ministry of Transport was persuaded that the Draft Agreement must be supported and opened to signature of the BSEC Member States.

In spite of this, however, the representative of Ukraine at the meeting of the BSEC Senior Officials Committee in Bucharest on 24-25 April 2006, informed that the final position of Ukraine will be communicated to the next meeting of the Working Group on Transport to be held under the Russian Federation Chairmanship-in-office of the BSEC.

2. INTERNATIONAL VEHICLE WEIGHT CERTIFICATE (IVWC)

(a) Follow up related work of the UNECE on this issue, closely.

The IVWC is a part of new Annex 8 to the 1982 Harmonization Convention, as endorsed by the Administrative Committee of the Convention on 6 October 2005. This new Annex 8 is expected to enter into force in the beginning of 2007, according to the UN procedures, unless the contracting parties will submit their objections within this period.

(b) Analyze the administrative, technical and infrastructure related challenges, which the BSEC Member States might face to implement the newly adopted Annex 8 to the 1982 Convention on Harmonization of Frontier Controls of Goods.

BSEC-URTA International Secretariat always reiterated the support of industry for this new Annex 8 during the transport related BSEC meetings including the Meeting of the BSEC Working Group on Transport, Istanbul, 8-9 November 2005, Meeting of the BSEC Ad Hoc Experts on Customs, Istanbul, 21-22 February 2006, Meeting of the BSEC Working Group on Transport, Bucharest, 13-14 March 2006, Meeting of the BSEC Ministers of Transport, Bucharest, 15 March 2006, and Meeting of the BSEC Business Council Board of Directors, Bucharest, 20 April 2006. During such occasions, it was also emphasized that the BSEC-URTA welcomes Turkey's recent accession to the 1982 Convention and encourages Moldova, being the last BSEC Member State, which is not party to this UNECE Convention, yet, to do so as soon as possible.

BSEC-URTA International Secretariat will propose to the newly established BSEC Ad Hoc Group on Customs Related Matters, which will convene during the Russian Chairmanship-in-office of the BSEC, to include on its agenda a specific item for an analysis of the level of readiness of the BSEC Member States regarding new Annex 8.

3. SIMPLIFICATION OF CUSTOMS FORMALITIES

(a) <u>Lobby for joining of all BSEC Member States to major UN conventions and international agreements on transport facilitation, particularly the UNECE 1982 Convention on Harmonization of Frontier Controls of Goods.</u>

BSEC-URTA continued to emphasize the importance of acceding and implementing the UNECE Conventions and International Agreements on the occasion of all transport related BSEC meetings including the Meeting of the BSEC Ministers of Transport held in Bucharest on 15 March 2006, where Director of the UNECE Transport Division also participated.

Since last meeting of the BSEC-URTA General Assembly, the following BSEC Member States joined the corresponding UNECE Conventions and International Agreements:

- **Ukraine**: AETR Convention, accession on 3 March 2006,
- Albania: Protocol to the ADR Convention, accession on 9 March 2006,
- **Turkey**: 1982 Harmonization Convention, accession on 21 March 2006.



(b) <u>Lobby for organization of a BSEC meeting between customs administrations with participation of the transport industry and business community, which could also focus on expansion of "Green Lane" and "Single Window" practices in the BSEC region.</u>

The first Meeting of the BSEC Ad hoc Expert Group on Customs matters was held in Istanbul on 21-22 February 2006, with the participation of representatives from the BSEC Business Council and the BSEC-URTA. During the meeting, the BSEC-URTA presented information about existing problems at the internal and external BSEC border crossing points and possible solutions to improve the situation at these borders as follows:

- to join main UN transport conventions and international agreements related with customs matters;
- to improve the procedures by:
 - simplification and harmonisation of control procedures coordination in work hours and with space allocations on both sides of the border;
 - o use and recognition of documents of facilitation such as the IVWC;
 - o no escort for operations under cover of a TIR carnet.
- to shift some of the controls currently performed at borders to inland departure and destination offices, in order to reduce the pressure at borders;
- to develop and implement new control methods, including the "green lane", "one-stop" or "single window" practices, as well as to conduct benchmarking and make use of more extensive risk analysis techniques, and modern technical facilities;
- to improve training of border personnel.

The meeting welcomed BSEC-URTA's contribution and decided to realize and circulate a Draft Terms of Reference and a Draft Plan of Action for the Ad Hoc Expert Group to the Member States for final comments, by 30 April 2006.

(c) <u>Work together with the IRU, BSEC Country Coordinator for Transport, BSEC PERMIS and BSEC Related Bodies in order to develop cooperation between the European Union and the BSEC Organization in this regard.</u>

The "Green Lane" practice, which was introduced by the Romanian Customs Administration for the trucks under the cover of TIR carnet, was brought by the International Secretariat to the consideration of the BSEC Working Group on Transport on 8-9 November 2005. Following the BSEC-URTA presentation, the delegations exchanged views on existing experience in border-crossing facilitation and reducing non-technical barriers in their respective countries and agreed to continue consideration of the issue with a reference to the experience of the IRU and other regional organizations to carry out transport facilitation programs in the Black Sea area.

(d) Work for facilitation of radioactivity controls at the borders of Serbia and Montenegro (new)

The BSEC-URTA Ad Hoc Working Party on Cooperation for Facilitation of Radioactivity Controls at the Borders of Serbia and Montenegro (WP.3) carried out a mission to Serbia and Montenegro (SCG) on 6-7 October 2005. The outcome of the mission was presented at the 8th Meeting of the BSEC-URTA General Assembly in Chisinau.

Since last BSEC-URTA General Assembly meeting, the situation at the borders of Serbia and Montenegro was monitored in cooperation with the the Association of International Road Hauliers of Serbia and Montenegro «Medjunarodni Transport».



The waiting times at the SCG borders are observed to drop by 30 % in comparison with the the same period of last year.

According to the information provided by the «Medjunarodni Transport», the SCG Customs Administration suspended the Government Order on checking all goods that are coming from Bulgaria, Hungary, Poland, Romania and the Russian Federation, which are defined by the authorities as affected areas after the Chernobyl nuclear accident. It is reported that radioactivity controls in this country are applied, now, to a shortened list of goods as declared by the SCG Ministry of Science and Environment Protection.

Types of controls applied by the SCG authorities at their borders and the list of goods subject to radioactivity controls are given in Annex 1, as provided by the «Medjunarodni Transport».

Although the "Project of Integrated Management of the Border Crossings" stipulated that these controls will enter under competence of the SCG Customs Administration, it is understood that they are still carried out by the Ministry of Environment of SCG. But it is reported that the personnel of the customs authorities have already been trained to perform such controls and the related technical equipments are at procurement process.

As far as the transit of vehicles is concerned, radiological controls are still applied. In the meantime, radioactivity controls are made on 24hrs basis at three SCG border gates only, namely Horgoš, Batrovci and Gradina.

4. HARMONIZATION OF CHARGES

(e) <u>In order to keep this matter on the agenda and lobby for harmonization of charges in the BSEC region, take part in the meetings and follow-up results of the related BSEC competent organs and related bodies.</u>

The Romanian Ministry of Transport, in its capacity as the BSEC Country Coordinator for Transport, coordinates and leads the work to be carried out under the BSEC Transport Action Plan for 2005-2007.

In the BSEC Transport Action Plan, the Member States would like to cooperate for elimination of existing non-physical administrative barriers in the sphere of international transportation among the BSEC Member States. Such barriers include the road user charges and other taxes imposed to road transport, which are not harmonized along the region. A dialogue and cooperation is started between the BSEC-URTA and the Country Coordinator of the WG on Transport on this subject, at least, to keep it on agenda of the Member States on a continuous basis.

(f) Follow up related work of the ECMT and the EC on this issue.

In order to develop proposals for consideration of the Country Coordinator, the International Secretariat benefited from the recommendations made by the ECMT Secretariat in its Report on "Phasing Out Discriminatory Charges In International Haulage" (CEMT/CM(2005)5), which was also approved by the ECMT Ministers of Transport at their meeting in Moscow on 24-25 May 2005.

The Report contains short and long term proposals for a simple structure of taxation and was adopted by the ECMT Ministers, including those from the BSEC region.

BSEC-URTA prepares to request the BSEC Working Group on Transport, at its next meeting, to consider this report as a framework document for its work towards simplification and harmonisation of road user charges in the BSEC region.

ECMT MULTILATERAL QUOTA SYSTEM (new)



In spite of all calls from the BSEC, some BSEC Member States as well as the IRU and the BSEC-URTA, Hungary maintained its reservation on the additional ECMT licenses beyond the 2005 quota of those non-EU countries, which had an increase in their 2006 quota as result of the new allocation system as approved by the ECMT Ministers on May 2005 in Moscow.

The IRU General Assembly, in Geneva on 4 November 2005, on behalf of its 50 members from 40 countries, have taken the following decision: "The IRU demands the Hungarian Government to lift its current reservation regarding the full application of the ECMT Multilateral Quota of permits in Hungary including the supplement foreseen for the seven non-EU counties as from 2006."

The BSEC-URTA, during the Meeting of the BSEC Working Group on Transport in Istanbul on 8-9 November 2005, addressed the meeting with the request to take concrete action and to call upon Hungary to withdraw the imposed restrictions. In this regard, Romania, as Country Coordinator of the WG-T and the BSEC Chairman-in-office, was mandated to address the Hungarian authorities and the ECMT Secretariat.

The BSEC-URTA Management Council requested the Country Coordinator of the BSEC Transport Working Group in Bucharest on 6 December 2005, to take action in the above framework as soon as possible.

The Country Coordinator carried out its mandate and wrote an official letter to the ECMT Secretariat on this subject.

At the last meeting of the BSEC Working Group on Transport, which was held in Bucharest on 13-14 March 2006, the situation was considered once more by active support of Turkey and Bulgaria. However, the meeting decided to decline requests for expression of a more strengthened position by the BSEC Ministers of Transport against Hungary, who would be meeting one day later, since some delegations hesitated that it was not the right time and place for expression of such a position.

IRU-BSEC INTERACTION:

1. IRU-BSEC COOPERATION AGREEMENT

(g) Follow up internal approval of the draft text by the competent BSEC organs.

On 26 April 2006, the Council of Ministers of Foreign Affairs of the BSEC Member States endorsed the draft IRU-BSEC Memorandum of Understanding and empowered the BSEC PERMIS Secretary General to sign it on their behalf.

(h) Work for signing of this agreement in 2006.

The signature of the Memorandum of Understanding between the IRU and the BSEC Organization will take place at a venue and on a date within 2006, which should be established by these organizations.

2. IRU-BSEC BUSINESS COUNCIL COOPERATION

(a) Encourage participation of the BSEC BC in the IRU World Congress in Dubai.

For the high level meetings of the BSEC Organisation took place in Romania on the same dates, the BSEC Business Council Secretary General was not able to attend the IRU World Congress in Dubai.

(b) Support direct visits and contacts between the BSEC BC and the IRU Secretariat General.

An enlarged Meeting of the BSEC-URTA Management Council took part in Istanbul on 25 January 2006, which discussed the re-opening of the historic Silk Road with its opportunities and



challenges for the BSEC region, with the participation of the IRU, the BSEC PERMIS and the BSEC Business Council. As potential strategic partners, the participants exchanged views on their future cooperation. It was agreed that the BSEC PERMIS would inform the authorities of the Russian Federation as the next BSEC Chairman-in-office, about the re-opening of the Silk Road, thus paving the way for a direct cooperation between the IRU and the Russian Chairmanship-in-office of the BSEC.

Subsequently, the BSEC Business Council Secretary General informed their members on the above and agreed to visit the IRU Permanent Delegation to the CIS Region in Moscow during his next working trip to the Russian Federation in the coming months.

GOOD EXAMPLES:

- 1. ASSOCIATION MANAGEMENT
 - (a) Encourage the host Associations to present about their organizational structure, operations, services and activities as well as their best practices on the occasion of the BSEC-URTA General Assembly meetings.

The practice, which was started with the presentation of management model and services of OFAE in Greece on the occasion of 7th Meeting of the BSEC-URTA General Assembly in Athens, will be continued with a similar presentation about the UND from Turkey, as the host of the 9th Meeting of the BSEC-URTA General Assembly in Istanbul on 11 May 2006.

2. COMPANY PRACTICES

(b) Support the IRU's Best Industry Practices report and stimulate regional interest for it.

BSEC-URTA cooperates with the related Member Associations to give guidance to interested successful road transport operators, particularly those, which were invited to make presentations at the BSEC-URTA General Assembly meetings, if they are interested to submit their application to enter next issue of the IRU's Best Industry Practices report, if any.

(c) <u>Encourage the host Associations to allow representatives of its member companies having good examples to present themselves on the occasion of the BSEC-URTA General Assembly meetings.</u>

Upon nomination by the UND, the "Ekol Lojistik" Company, will make a presentation during the 9th General Assembly meeting in Istanbul, on its activities and success stories. The company will be awarded a special BSEC-URTA Plaquette as a recognition of its merits by the BSEC-URTA Member Associations.

PROJECT DEVELOPMENT AND INFORMATION:

- 1. SYSTEMATIC PROJECT DEVELOPMENT
 - (a) <u>Search for available calls for proposals and calls for expression of interest under the European and international programs and funds, which relate to the road transport and may create benefits for the interested Member Associations or their members, if awarded.</u>

Since the 8th Meeting of BSEC-URTA General Assembly held in Chisinau in October 2005, the International Secretariat did not identify a new and specific call for proposals or expression of interest by the European Commission, which is related to road transport and logistics industries and can be undertaken with the cooperation of related BSEC-URTA Member Associations.

2. BSEC-URTA WEB PORTAL



(b) <u>Publish the BSEC-URTA official documents on the portal and keep it updated with</u> professional news and regional developments.

The International Secretariat has regularly published on the BSEC-URTA web portal www.bsec-urta.org its official documents together with other official documents of meetings where the BSEC-URTA was represented. Also, the sector news and regional developments related to the road transport industry are published regularly on the BSEC-URTA web portal.

A special section called "BSEC Region Best Practices" was introduced in the BSEC-URTA web portal with a view to promoting the industry best practices in the BSEC region. The section already contains those company presentations, which was presented to the previous meetings of the BSEC-URTA General Assembly.

Another special section called "Waiting Times at the BSEC Borders" was created on the BSEC-URTA web portal, which contains monthly updated reports on waiting times at internal and external BSEC borders.

(c) <u>Publish an electronic transport and logistics guide, including a directory of transport operators and service providers in the BSEC region, by compiling the information made available by the Member Associations and the information obtained from various other sources.</u>

The BSEC-URTA International Secretariat is working on a new module in the BSEC-URTA web portal for publishing the list of transport and logistics companies in the BSEC region. Another module is at creation stage for a Distant Professional Learning Tool, which was jointly developed by AITA, ARTRI and UND under a project led by the BSEC-URTA and supported by the BSEC Project Development Fund.

3. REGIONAL TRANSPORT STATISTICS

(d) <u>Issue two updated versions of the BSEC-URTA Regional Outlook Report according to the information provided by the Member Associations and the information obtained from various other sources.</u>

The practice was started in Athens in June 2005 and is continued by preparation of updated versions on the occasion of each and every BSEC-URTA General Assembly meeting. The outlook report compiles data and its analysis over time series on the following main aspects:

- International road transport industry performance in the BSEC region in the year 2005, including the data on capacity of the industry in number of trucks, data on road transport operations in 2005 and its comparison with previous years;
- Foreign trade performance in the BSEC region in 2005 and its comparison with previous years, as well as comparison of the regional performance to the world performance, in general;
- Waiting times at BSEC borders, internal and external, in 2005, and its comparison with previous years;
- Correlation analysis between trade and waiting times at borders in the BSEC region.

LOBBYING and PROMOTION:

- 1. FOLLOW UP ISTANBUL 2004 CONFERENCE
 - (a) <u>Implement instructions of the BSEC-URTA General Assembly whether to organize follow-up workshops and similar conferences in the future.</u>

The 8th Meeting of the BSEC-URTA General Assembly held in Chisinau on 24 October 2005, agreed to consider the follow up of ISTANBUL 2004 Conference whenever a BSEC-URTA Member Association would like to organize an international event of similar character.



- 2. COOPERATION BETWEEN TRANSPORT RELATED BSEC NGOs
 - (b) Approach the transport related BSEC NGOs to strengthen bilateral cooperation.

During the BSEC Meetings held in Bucharest on 24-26 April 2006, the representatives of the BSEC-URTA and the Black Sea International Shipowners' Association (BINSA), a sister transport related BSEC NGO, exchanged views on issues of common interest such as the improvement of RO-RO services offered to the hauliers in the BSEC region. They also discussed ways how the BSEC NGOs could strengthen their mutual cooperation.

(c) Work together to encourage emergence of new BSEC NGOs.

The representatives of the BINSA and BSEC-URTA agreed in Bucharest on 25 April 2006 to call upon together the other sister BSEC NGOs for organization of an informal round table meeting in order to evaluate their mutual cooperation and to discuss how they can encourage creation of new BSEC NGOs in all sectors.

- 3. COOPERATION WITH BSEC PERMIS AND BSEC BC
 - (d) <u>Organize mutual working visits and debriefings on activities and policy priorities of the BSEC-URTA.</u>

BSEC-URTA International Secretariat visited the BSEC PERMIS and the BSEC Business Council on various occasions since the last meeting of the BSEC-URTA General Assembly, for various purposes including:

- discussion of the agenda of the Working Group on Transport, 8-9 November 2005;
- invitation to the BSEC-URTA Management Council, 24 January 2006;
- discussion of the agenda items of the Ad Hoc Expert Group on Customs, 21-22 February 2006:
- coordination with the BSEC Business Council of issues to be discussed in the Meeting of the BSEC Working Group on Transport and the Meeting of the Ministers of Transport, Bucharest 13-15 March 2006;
- courtesy visit to the newly appointed BSEC PERMIS Secretary General and working visit to the BSEC Business Council Secretary General, 4 May 2006.

High level representatives of the BSEC PERMIS and the BSEC Business Council also visited the BSEC-URTA International Secretariat on 24 January 2006 on the occasion of the enlarged meeting of the BSEC-URTA Management Council.

COMBINED TRANSPORTATION:

- 1. IMPROVEMENT OF FACILITIES AND SERVICES
 - (a) Contact service providers to request their cooperation and initiatives in order to improve the aspects of their services and used facilities, which were identified not satisfactory by the road transport industry.

The International Secretariat initiated a dialogue with the Black Sea International Shipowners' Association (BINSA) in order to encourage their members, which provide combined transport services in the BSEC region, to improve the quality of their services in consideration with the results of the BSEC-URTA Combined Transport Survey. The two associations also agreed to call upon the Black Sea International Shiprepairers Association (BRASS) and the Black and Azov Seas Ports Association (BASPA) to join their efforts in this regard.

(b) Cooperate with Superfast Ferries in Greece in order to increase efficiency of Igoumenithsa Port as a major transit point for the industry in South East Europe, and to analyze together the need for new services in the Black Sea.



A high level delegation from Superfast Ferries visited the BSEC-URTA International Secretariat in Istanbul on 5 May 2006. The delegation informed that the Superfast Ferries are preparing to develop new specialised ro-ro services for the road transport industry in the region. Their priority concentrates on developing a new service connecting the west Europe with the east Mediterranean region. However, they also expressed their openness to new investment opportunities in the Black Sea region according to the demands of the road transport industry. In that regard, the Superfast Ferries expressed their interest to participate in the future BSEC-URTA General Assembly meetings, if possible, and to work closer with the interested Associations for further cooperation as they try to develop new services in the BSEC region according to the real market requirements. They also informed that the Superfast Ferries wait for final completion of the Ignetia Highway in Greece before they will increase the number of services they offer from the Igoumenithsa Port to other destinations mainly in the Adriatic Sea.

PROFESSIONAL TRAINING:

- 1. MUTUAL RECOGNITION OF CPC CERTIFICATES AND DIPLOMAS
 - (a) <u>Take part in the meetings and follow-up results of the related BSEC competent organs and related bodies.</u>

In compliance with the decision of the BSEC Council of Ministers of Foreign Affairs in Chisinau on 28 October 2005, Romania as the BSEC Chairman-in-office, contacted with the European Commission requesting the latter's point of view regarding the draft BSEC Agreement on Mutual Recognition of Diplomas/Certificates and other Evidence of Formal Qualification for Road Haulage Operator and Road Passenger Transport Operator as a whole and for its provisions that should be amended or eliminated for achieving the full conformity with the EU legislation on this matter.

(b) Work together with the IRU Academy and the IRU Permanent Delegation to the EU in order to facilitate possible contacts between the BSEC representatives and the EC with a view to having the EC's support regarding the draft BSEC agreement on this subject.

The IRU Permanent Delegation to the EU in Brussels confirmed to the BSEC-URTA that it remains at disposal to facilitate contacts between the BSEC representatives and the EC in order to find out the compatibility of the draft Agreement with the EU acquis.

- 2. AITA-ARTRI-UND JOINT PROFESSIONAL DISTANT LEARNING PROJECT
 - (c) <u>Support AITA, ARTRI and UND to use at home, actively, the newly developed distant learning web portal for the CPC training of road transport managers.</u>

The Meeting of the Steering Committee of the BSEC Project Development Fund, in Istanbul on 2-3 March 2006, expressed its satisfaction with the project's successful completion in the form of a full functioning online Distant Learning Software and a web portal.

At this stage the software is installed at the web portal of the International Transporters' Association of Turkey (UND) and is operational at the web address http://212.58.20.25. Installation work of the software at the web portals of both AITA and the ARTRI continues. The Ownership Certificate of the Software was issued by the B2B Solutions Company to the related associations and the BSEC-URTA.

(d) <u>Encourage other BSEC-URTA Member Associations to benefit from this tool in their training activities.</u>

A special section is created at the BSEC-URTA web portal for this Distant Learning Software. Then, the International Secretariat will be ready to give assistance to other BSEC-URTA



Member Associations, which are interested to use the software for their own professional training activities.

(e) <u>Promote, together with the IRU Academy if possible, the newly developed distant learning web portal vis-à-vis the World Bank, BSTDB and other financial organizations, which might provide financial support for its actual implementation or expansion of its implementation.</u>

No concrete action has been taken, yet, before completion of the abovementioned steps.

* * * * *